Strategy and Outlook
Building a sustainable multi-energy company

September 2021
TotalEnergies’ principles of action as a sustainable company

Safety ➤ Safety, operational excellence and sustainable development go together

Respect for Others ➤ Respect of human rights is a cornerstone of our Code of Conduct

Zero Tolerance ➤ Our commitment to fight against corruption and fraud

Transparency ➤ Our rule of conduct in our engagement with society, whatever the subject

Total recordable injury rate for TotalEnergies and peers*
Per million man-hours

Zero fatalities over past 12 months

* Peers: BP, Chevron, ExxonMobil, Shell, Iberdrola, NextEra, Enel
Energy is reinventing itself, so are we

TotalEnergies’ purpose is to supply more affordable, more available and cleaner energy to as many people as possible.

More energy

Always more sustainable

Less emissions
A major player in the energy transition
Building a multi-energy company to benefit all our stakeholders

Strategy supported by shareholders

Oil
- Focusing on low-cost and low GHG emissions developments
- Developing carbon capture and storage

Natural Gas
- Consolidating our leading positions as a top 3 low-carbon LNG company
- Minimizing methane emissions from all our operations

Renewables & Electricity
- Investing profitably to become one of the top 5 producers of renewables
- Driving value in deregulated markets from integration along the value chain
- Being as recognized in tomorrow’s e-mobility market as in today’s fuel market

Biomass: Scaling up biofuels and biogas production and sales

Hydrogen: Pioneering in mass production of clean H2 and in synthetic fuels

Approval

> 92%

Sustainability: key driver for long-term value creation
01
More energy
Sustainably growing our energy production

Peak oil production in the decade

- Biofuel
- Oil

Key role of Gas in the Energy Transition

- Biogas, H2
- Domestic and pipe gas
- LNG

Growth in Electricity from renewables

- Renewables
- CCGT

Production growth: +30% driven by LNG and Electricity to 23 PJ/d by 2030
Adapting our energy sales to demand

Energy sales:
+15% over the decade

Sales mix by 2030:
30% oil
50% gas
15% electricity
5% biomass, H2
Capital investment strategy to fund the energy transition

~50% Maintenance

13-15 B$/y 2022-2025

~50% Growth

LNG and Gas

Renewables and Electricity

Biomass

Oil
Iraq: deploying our sustainable multi-energy model

Gas gathering & treatment
- Recover gas currently flared to supply power generation: 1.5 GW by 2026, growing to 3 GW
- Over ~100 Mt CO$_2$eq\(^1\) from flaring reduction
- Developed by TTE, joint operation with SGC\(^2\)

Ratawi oil & gas field
- 140 Mcf/d & 210 kb/d by 2026
- 9 kg CO$_2$eq / boe at plateau
- Developed and operated by TotalEnergies

Solar
- 1 GW by 2025, 25-year PPA
- Supply Basra regional grid
- Developed and operated by TotalEnergies

Seawater treatment
- Build 5 Mb/d plant and transfer to BOC\(^3\)
- Maintain reservoir pressure in Ratawi and neighboring fields without increasing water withdrawal in an area under water stress

Leveraging our Middle-East footprint

Iraq project as proof of concept

An innovative and win-win framework
- 30-year contract based on Development and Production Contract (DPC) Round 5
- Cost recovery and profit sharing from oil, gas, condensate and NGLs, as well as electricity sales, paid in oil liftings
- TotalEnergies will keep 40% to 50% interest

\(^1\) over 25 years, Phase 1 (1.5 GW) only, from gas currently flared
\(^2\) South Gas Company
\(^3\) Basra Oil Company
02
Less emissions
## Getting to Net Zero worldwide by 2050 together with society

<table>
<thead>
<tr>
<th>Ambitions</th>
<th>2030 objectives vs 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Zero worldwide on operated activities (Scope 1+2)</td>
<td>Net emissions on operated oil and gas facilities -40%</td>
</tr>
<tr>
<td>Net Zero worldwide for indirect emissions (Scope 3) (1)</td>
<td>Scope 3 worldwide emissions 2030 &lt; 2015</td>
</tr>
<tr>
<td></td>
<td>Carbon intensity (2) (Scope 1+2+3) &gt; -20%</td>
</tr>
</tbody>
</table>

(1) Related to the use by our customers of energy products sold for end-use
(2) Average carbon intensity of energy products used by our customers worldwide
Clear commitment by 2030: - 40% Scope 1+2 emissions vs 2015 while growing

Scope 1+2 emissions from operated oil and gas facilities
MtCO$_2$e

<table>
<thead>
<tr>
<th>Year</th>
<th>Emissions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>46</td>
</tr>
<tr>
<td>2025</td>
<td>&lt;40</td>
</tr>
<tr>
<td>2030</td>
<td>25-30</td>
</tr>
<tr>
<td>2050</td>
<td></td>
</tr>
</tbody>
</table>

Acquisitions & start-ups since 2015

Net* emissions -40% vs 2015

On the way to Net Zero across TotalEnergies’ worldwide operations by 2050

* Net of carbon sinks

Developing strong low-carbon culture

- Track CO$_2$ across all our operations
- Relentlessly reduce methane emissions to near-zero
- Manage our portfolio
- Develop carbon sinks
Carbon sinks: neutralizing residual emissions

**Northern Lights**

Norway
TotalEnergies 33%

Phase 1 (FID 2020)
- Up to 1.5 MtCO₂/y by 2025
- ~150 $/tCO₂

Phase 2
- Potential capacity expansion for European emitters’ needs up to 5 MtCO₂/y by 2030
- ~70 $/tCO₂

**Aramis**

Netherlands
TotalEnergies 50%, co-operator

Leveraging operated assets to develop > 5 MtCO₂/y CCS integrated project by 2026
- Onshore multimodal terminal
- Offshore sequestration network re-using existing infrastructure
- Modular expansion based on demand (> 8 MtCO₂/y by 2030)

**NEP***

UK
TotalEnergies 17%

Onshore and offshore infrastructure for storage in the Endurance reservoir, a large-scale saline aquifer
- > 4 MtCO₂/y by 2026
- > 400 MtCO₂ storage capacity

**Batéké Plateaux**

Congo

- 40,000 ha afforestation
- > 10 MtCO₂e over 20y

**Carbon Storage**

- Investing 100 M$/y
- ~ 5 MtCO₂/y by 2030

**Nature-Based Solutions**

- Investing 100 M$/y in projects, targeting 100 MtCO₂e carbon credits to be used from 2030
- > 5 MtCO₂e/y by 2030

Activities under E&P responsibility to leverage competencies and worldwide presence

* Northern Endurance Partnership
Clear commitment by 2030: Scope 3 worldwide emissions of our customers lower vs 2015, in absolute value

Anticipating our customers demand: growing sales while reducing emissions

- Average carbon intensity of energy products used by our customers worldwide
- Excluding Covid impact

*** From energy products used by our customers (GHG Protocol Category 11)
Providing clients with solutions for their energy transition

Promoting renewables

Favoring substitution

Decarbonizing transport

Promote alternatives to oil products

Scale-up corporate PPAs

EVs

CNG, LNG, biogas and H₂

Biofuels and SAF

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Clear commitment for Europe: -30% Scope 1+2+3 emissions by 2030 vs 2015

Scope 1+2+3 emissions in Europe*
MtCO₂e

-30%

250

2015

2030

TotalEnergies welcomes the “Fit for 55 package” and supports:

- Generalization of carbon price
- Massive development of renewables
- Strong infrastructure development (high-power electric charging points, hydrogen valleys and corridors)
- Low carbon and renewable fuel mandates to reduce transport sector emissions

TotalEnergies, a European company leveraging EU Green Deal opportunities

* EU27 + Norway + United Kingdom + Switzerland
Always more sustainable
Acting for sustainability
Integrating SDGs into our strategy, projects and operations

Committed to a just energy transition

SUSTAINABLE AND AFFORDABLE ENERGY
Leading the transformation of the energy model to combat climate change and meet energy needs

PEOPLE WELL-BEING
Being a reference as an employer and a responsible operator

ENVIRONMENTAL EXCELLENCE
Being exemplary in terms of environmental management and use of the planet’s natural resources

SHARED PROSPERITY
Creating value for society and shared prosperity for communities in host regions
Widely recognized ESG leader
Highest ESG scores among IOC Peers and competitive with Utilities

<table>
<thead>
<tr>
<th>IOC Peer* Rank</th>
<th>CDP Climate</th>
<th>MSCI ESG</th>
<th>ISS ESG</th>
<th>Sustainalytics</th>
<th>S&amp;P ESG</th>
<th>Refinitiv</th>
<th>Bloomberg Transition Score</th>
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<tbody>
<tr>
<td>1st ex.</td>
<td>A-</td>
<td>A</td>
<td>B-</td>
<td>27.3</td>
<td>72/100</td>
<td>90/100</td>
<td>8.4/10</td>
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<tr>
<td>2nd ex.</td>
<td>AA</td>
<td>C+</td>
<td>26.8</td>
<td>81/100</td>
<td>75/100</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

Utilities** average score

Transparency in ESG reporting through TCFD, CDP, SASB, WEF, GRI and WDI frameworks

*Peers: Shell, BP, ExxonMobil, Chevron, Equinor, Eni, Repsol; ** Nexenta, Enel, Iberdrola, Engie, RWE. As of September 13, 2021
CONTEXT

- TotalEnergies operates the Yadana Field and MGTC pipeline, used for generating 50% of Yangon’s electricity and supplying 12% of Thailand’s gas
- MOGE, the national O&G firm and regulator is a shareholder in the consortium since 1992
- February 1, 2021 - military coup

DILEMMA

- Interrupting the gas supply could worsen the humanitarian crisis by depriving millions of people of electricity
- Potential risk of exposing our staff to forced labor
- Withholding tax payment to the local government would expose TotalEnergies’ management to criminal charges

ACTIONS TAKEN

- Publicly condemned the coup through a joint statement with the Myanmar Centre for Responsible Business
- Discontinued the A6 block gas discovery project, stopped drilling operations and decommissioned the drilling rig
- Decision to maintain production, in line with the UN Guiding Principles on Business & Human Rights and the OECD Guidelines for Multinational Enterprises
- Suspended cash distribution to the shareholders of MGTC, including MOGE
- Continuous support for our staff and their families
- Commitment to donate to NGOs working toward Human Rights in Myanmar the equivalent of taxes paid to the Myanmar state. Full transparency on taxes paid
- Local Human Rights audits to resume as soon as possible
Sustainable development at the heart of our projects

The case of Lake Albert Integrated Project

Project underway – First oil 2025
- Development of Tilenga and Kingfisher oil resources in Uganda (230 kb/d) and EACOP midstream project (1,400 km underground pipeline and export terminal in Tanga, Tanzania)
- Onshore project in a sensitive environmental context and with a significant land acquisition program

Human rights: Applying best standards for land acquisition
- 6,400 ha to be acquired, 723 households to be relocated, 18,800 impacted stakeholders
- Process compliance with IFC Performance Standards
- Compensation through replacement land / house for primary residents and landowners, or monetary
- Independent 3rd party reviews and continuous engagement with NGOs
- Land acquisition finalized for Tilenga process facility

Bringing significant in-country value for Uganda and Tanzania
- Construction: 11,000 direct & 47,000 indirect jobs; 1.7 B$ spent with local contractors
- Operations: 900 direct & 2,400 indirect jobs; 100 M$/y spent with local contractors
- Local skills development: 2.1 million hours of training
- Attracting Foreign Direct Investment due to improved investors confidence

Biodiversity: Commitment to be net positive
- Avoid / Reduce / Compensate principle in action
- Footprint minimization: development area voluntarily limited to < 1% of Murchison Falls park
- No treatment facility and no flare in the park, minimization of number of well pads, underground pipelines
- Support to Murchison Falls park resources, support reintroduction of black rhinoceros in Uganda
- Working closely with IUCN experts to integrate the best practices for the protection of chimpanzees

Construction: 11,000 direct & 47,000 indirect jobs; 1.7 B$ spent with local contractors
Operations: 900 direct & 2,400 indirect jobs; 100 M$/y spent with local contractors
Local skills development: 2.1 million hours of training
Attracting Foreign Direct Investment due to improved investors confidence
Our ambition and commitments

- No oil or gas exploration or extraction in UNESCO’s world natural heritage sites
- No oil field operations in Arctic sea ice areas
- Biodiversity action plans for new projects and existing sites
- A net positive impact on biodiversity for each new project on sites of priority interest*
- Creation of biodiversity-rich zones for restoring sites that have ceased to operate
- Support biodiversity related awareness programs
- Sharing biodiversity data with scientific community

* IUCN (International Union for the Conservation of Nature) Protected Area Categories I to II and Ramsar areas.
**The case of palm oil**

**CONTEXT**
- Controversies around deforestation and loss of biodiversity linked to the use of palm oil
- Change in taxation from the French government

**ACTIONS TAKEN**
- Banned palm oil integration into biofuels sold in France since January 2020
- <100 kt will be used in 2021 despite a 300 kt maximum authorization
- **Accelerating development of alternative feedstock:**
  - fat, oil and grease waste and residues (used cooking oil, animal fat), and other plant oils (sunflower, rapeseed, etc)
- Increased R&D in agricultural and forest residues (leaves, stalks, etc.) and microorganisms (microalgae)
- Until 2023: 100% traceability and ISCC certification for the palm oil used, reinforced Human Rights and Sustainable Sourcing policies with specific third-party audits and mandatory adhesion of suppliers to the Roundtable on Sustainable Palm Oil (RSPO)

**OUR COMMITMENT**
As of 2023, palm oil will no longer be used at La Mède refinery or anywhere else by the Company
The case of Arctic

CONTEXT

› Arctic LNG 2 project of 3 liquefaction trains (3×6.6 Mtpa nominal capacity) under construction.
› TotalEnergies holds a 10% direct interest in the project alongside Novatek (60%), in which TotalEnergies has a 19.4% stake, CNOOC (10%), CNPC (10%) and a Mitsui-Jogme consortium (10%).
› The LNG produced will meet energy needs in Asia to replace coal in power generation reducing GHG emissions.

OUR COMMITMENTS

Minimizing the environmental and social footprint

Producing a positive impact on biodiversity and local communities

ACTIONS TAKEN

› Project applies strictest international standards of which Equator Principles and IFC Performance Standards under scrutiny of Export Credit Agencies and 3rd party monitoring entities.
› Disclosure of the Environmental, Safety and Health Impact Assessment (ESHIA) and associated Biodiversity Strategy with detailed action plans that will be disclosed when finalized.
› Examples of practical actions on the ground:
  • Use of gravity-based structures to minimize footprint on permafrost.
  • Use of thermosyphons to ensure cooling of piles for remaining (limited) onshore facilities.
  • Ballast water control to avoid invasive species.
  • Crossing passages installed for reindeers in consultation with indigenous people.
  • Ob Estuary marine life monitoring with multiple stations and species used as arctic health conditions indicators.
  • Controlled fish fry release in Ob Estuary.
  • Tundra rehabilitation program associating indigenous people.
  • Arctic fox monitoring program.
Promoting gas as a transition energy

The case of methane emissions

**ACHIEVEMENTS**

- **< 0.1%**
  CH₄ intensity for operated gas assets

- **- 50%**
  CH₄ emissions from operated O&G assets since 2010

**OBJECTIVE 2025 vs 2020**

- **- 20%**
  CH₄ absolute emissions from operated O&G assets

**ACTIONS TAKEN**

- Eliminate routine flaring by 2030
- Increase frequency of Leak Detection & Repair campaigns
- Develop cutting edge multitech measurement platform, CO2 & CH4 proprietary sensor, satellite detection
- Install closed flare systems, exclude gas instrument as well as continuous cold venting
- Active member of OGMP 2.0 and signatory of the Methane Guiding Principles

**IN PRACTICE**

- 2020 CH₄ emissions from operated O&G: 64 ktCH₄
- Process vent rerouting -3.6 ktCH₄/y
- Cold vent rerouting -6.1 ktCH₄/y
- Instrument gas to electricity -6.8 ktCH₄/y

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Diversity

The case of gender diversity

OUR AMBITION
Create an environment allowing women and men to express and develop their potential

BY 2025
30% of women in Management Committees and among Executives

ACTIONS TAKEN
- Women represented 41% of permanent hires in 2020, up from 33% in 2014
- All recruitment shortlists must include women
- Guaranteed equal pay since 2010: regular audits conducted to control

<table>
<thead>
<tr>
<th>Role</th>
<th>2014</th>
<th>Target 2020</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management Committees</td>
<td>16%</td>
<td>25%</td>
<td>✔️</td>
</tr>
<tr>
<td>Executives</td>
<td>18%</td>
<td>25%</td>
<td>✔️</td>
</tr>
<tr>
<td>Senior managers</td>
<td>12%</td>
<td>18%</td>
<td>✔️</td>
</tr>
</tbody>
</table>
Transforming with our People

A just transition for our employees

**Listening**
- Regular pulse surveys at macro and micro level
- Comprehensive support for managers of all teams: coaching, co-development
- Reinforce detection and management of stress at all levels

**Informing**
- Monthly thematic webinars and roundtables on energy transition projects
- Systematic managerial communication on emblematic projects of the company
- Communication by and for peers on all energies – lunch and learn

**Learning**
- New energies as opportunities for all
  - Up to 5 days per year of knowledge acquisition for an energy new to the employee’s core competency
- Redeploying current engineering and technical staff
  - Mapping of existing skills
  - Upskilling/reskilling to meet new needs combined with select recruitment of new skills
OneTech: engine of the transformation

OneTech
A new central organization in place since 1st September
Integrating all the technical expertise of the Company to support transformation
3,300 Engineers, researchers and technicians

1. Adapt to the new Company industrial activities
2. Better develop, retain and attract talents
3. Foster and accelerate innovation
4. Mobilize our technical resources on the most strategic and value-added topics
5. Deliver carbon footprint reduction solutions
Leveraging skills to build a multi-energy Company

Experts in floating structures
Metocean data specialists

Chemical and process engineers

Cryogenics experts (LNG) for H2 liquefaction

Geologists
Drillers

Offshore wind

E fuels

Hydrogen

Carbon capture and storage

World class expertise in project management
Oil
Strong cash generation to fund the transition and return to shareholders
Oil investments required to meet demand

Supply

› Conventional oil decline ~ -4%/year
› Brownfield developments reducing decline to ~ -2%/year
› Uncertainty on shale production growth

› Our estimate:

3 to 5 Mb/d

New greenfield conventional projects to be sanctioned by end-2022 needed to meet 2025 demand
Compared with a yearly average of < 1.5 Mb/d in 2015 to 2021*

source: TotalEnergies Outlook 2021 momentum scenario
* source: Wood Mackenzie
Upstream production driven by LNG growth

Upstream production
Mboe/d

~2.85

LNG: +6%/y

LNG +3%/y

2021-23 impact of OPEC quotas and Covid Capex reduction

Mozambique LNG postponed to 2026
Targeted oil investments generating strong cash flow

BRAZIL
Mero (20%)

4 x 150 kb/d
First oil 2022-25
Capex+Opex < 20 $/boe
GHG 15 kg CO$_{2eq}$/boe$^2$

~800 M$/y CFFO$^3$

UGANDA
Lake Albert (56.7% op.)

230 kb/d
First oil 2025
Capex+Opex < 20 $/boe
GHG 13 kg CO$_{2eq}$/boe$^2$

> 1 B$/y CFFO$^3$

IRAQ
Ratavi (assumes 50% op.)

140 Mcf/d & 210 kb/d by 2026
600 Mcf/d gas midstream
Capex+Opex < 10 $/boe
GHG 9 kg CO$_{2eq}$/boe$^2$

> 1 B$/y CFFO$^3$

Criteria for new hydrocarbon projects

▷ Profitability evaluated at 50 $/b with 40 $/t$^1$ carbon price and 100 $/t from 2030

▷ Focus on low-cost projects
  ▷ Capex+Opex < 20 $/boe or
  ▷ After-tax breakeven < 30 $/boe

▷ Lower GHG emission intensity than portfolio average

Delivering resilient projects with significant upside at high prices

$^1$ or the current price if higher than 40 $/t
$^2$ at plateau
$^3$ TotalEnergies share at 50 $/b, at plateau
Highgrading the hydrocarbon portfolio

2020-21 divestments

- **Oil**
  - Chinook
  - Quad 15&30
  - Wahoo

- **Gas**
  - Sarsang
  - Dunga*
  - Mukhaizna
  - Brunei CA-1
  - GLNG infrastructure
  - OML17
  - Gabon non-operated assets*

**Divested assets metrics**

- Technical costs: $29/boe
- Emissions: 47 kg CO$_2$eq/boe

- **> 2 B$ proceeds**
  - vs ~200 M$/y net cash flow**
  - production impact -65 kboe/d

**Low production costs: targeting 5$/boe OPEX***

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* subject to closing
** 2022-25 average at 50 $/b
*** OPEX ASC932

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E&P generating free cash flow with oil price leverage

B$/y, 2022-26 average

- Free cash flow at 50 $/b >5 B$/y

Short-cycle projects upside

In portfolio
- ~1 Bboe reserves
- ~4 $/boe average Capex

6 rigs* reactivated in 2021-22

Ability to flex Capex demonstrated in 2020

* operated perimeter
Adapting downstream to lower demand in Europe

Adapting Refining capacity and oil product sales to oil production

Selectively arbitraging lowest margin oil product sales

Promoting/substituting low-carbon sales, growing biofuels

Reducing Scope 3 with minimal impact on net cash flow
Refining: adapting to demand evolution in Europe

European oil products demand
Mb/d

<table>
<thead>
<tr>
<th>Year</th>
<th>Demand</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>12</td>
</tr>
<tr>
<td>2025</td>
<td></td>
</tr>
<tr>
<td>2030</td>
<td></td>
</tr>
</tbody>
</table>

-30%

Oil demand decline accelerating with EU’s ‘Fit for 55’ package

Oil refining capacity reduced by > 700 kb/d over 2010-21

Source: TotalEnergies’ Energy Outlook 2021 – Net zero Europe scenario
Decarbonized fuels: seizing new business opportunities

**Biofuels world consumption**
Mboe/d

2010 2019 2025 2030

- Renewable diesel (HVO)
- Biodiesel ester (FAME)
- Biogasoline

**2-3 Mt/y**

Renewable diesel production by 2025

Increasing share of biofuels in road transportation

Emerging market for sustainable aviation fuels (SAF)

Pioneering synthetic fuels from green H₂ (e-fuels)

Source: TotalEnergies’ Energy Outlook 2021 - Momentum scenario

Profitably growing in renewable diesel and biojet markets
On the way to decarbonize all grey hydrogen used in our European refineries by 2030

Clean H₂ projects

Antwerp - 35 kt H₂/y
- Partner in the Antwerp@C CO₂ transport consortium

Normandy - 80 kt H₂/y
- Axe Seine/Normandy decarbonization project
- Partnership with Air Liquide

Grandpuits/Donges - 30 kt H₂/y
- Partnership with Air Liquide

ZeeLand - 90 kt H₂/y
- CO₂ capture on SMR
- H2ero green project linked to offshore wind farm

Leuna - 10 kt H₂/y
- Joint project with Linde/Siemens

Feyzin - 0 kt H₂/y
- Already use of low carbon H₂ by integration of petrochemicals

La Mède - 15 kt H₂/y
- 100 MW solar farm and 40 MW electrolyzer in partnership with Engie

300 kt H₂/y
grey hydrogen consumption

Targeting overall emissions reduction:
3 MtCO₂/y
by 2030

Benefiting from Green Deal policies and public funding

Integrating with North Sea carbon storage projects
Petrochemicals: expanding profitably in dynamic polymers markets

<table>
<thead>
<tr>
<th>Region</th>
<th>Company</th>
<th>Type</th>
<th>Capacity</th>
<th>Start Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>US</td>
<td>JV Borealis (50%)</td>
<td>Ethane cracker and PE line (1 Mt)</td>
<td>2021-22</td>
<td></td>
</tr>
<tr>
<td>Algeria</td>
<td>JV Sonatrach (49%)</td>
<td>PDH/PP unit (0.5 Mt)</td>
<td>2025</td>
<td></td>
</tr>
<tr>
<td>South Korea</td>
<td>JV Hanwha (50%)</td>
<td>Cracker and PE/PP extension (1 Mt)</td>
<td>2019-21</td>
<td></td>
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<tr>
<td>Saudi Arabia</td>
<td>JV Saudi Aramco (37.5%)</td>
<td>Cracker (1.65 Mt) and derivatives with &gt; 50% low-cost feedstock</td>
<td>2026</td>
<td></td>
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<tr>
<td>Biopolymers</td>
<td>JV Corbion (50%)</td>
<td>Thailand plant (75 kt) – 2018 and France plant (100 kt) – 2024</td>
<td>2025</td>
<td></td>
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<tr>
<td>Plastic recycling</td>
<td>JV Plastic Energy (60%)</td>
<td>1st advanced recycling unit in France</td>
<td>2023</td>
<td></td>
</tr>
</tbody>
</table>

Targeting 30% of recycled polymers and bio-polymers by 2030

*B in 2020 market environment
Years = start-up of projects
Decarbonizing transportation
Being a partner in our customer’s carbon neutrality journey

- 7-8 Mt/y biofuel sales
- 500 stations/hubs with super fast chargers
- 150,000 EV operated charge points
- 400 NGV stations in Europe increasing share of biomethane
- 1 Mt/y in LNG bunker fuel
- 200 kt/y biojet production

Committed 1.5 B$ over 2021-25

~13 Mt CO₂/y avoided through substitution by 2025

Biofuel production avoided through substitution by 2025

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Being selective on oil product sales

Oil product sales and Scope 3 emissions in Europe*
MtCO₂e

- 30%

2015
2030

Arbitraging portfolio for low margin/high CO₂ sales

› Eliminate low margin sales to resellers
› Focus on high value airport locations
› Discontinue sale of fuel oil to power generation from 2025

Minimum impact on net cash flow despite lower volumes

* From energy products used by our customers (GHG Protocol Category 11) - Europe = EU27 + Norway + United Kingdom + Switzerland
Developing top tier positions in Electric mobility value chain
Being as recognized in tomorrow’s electric mobility as in today’s fuel market

Battery manufacturing (TotalEnergies/Saft)
Investing in EV battery manufacturing in Europe

- ACC (Automotive Cells Company)
  33/33/33 JV with Stellantis and Mercedes-Benz
  >120 GWh capacity by 2030
  ~2.5 M EVs/y

- TSE (Tianneng Saft Energy)
  40/60 JV with Tianneng
  5 GWh capacity by 2023

Growing e-mobility business in China

EV Charge

150,000 operated charge points* by 2025

Positioning TotalEnergies on large cities (number of charge points)

<table>
<thead>
<tr>
<th>Year</th>
<th>City</th>
<th>Charge Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>Metropolitan Region Amsterdam</td>
<td>20,000</td>
</tr>
<tr>
<td>2020</td>
<td>London</td>
<td>1,700</td>
</tr>
<tr>
<td></td>
<td>Paris</td>
<td>2,300</td>
</tr>
<tr>
<td>2021</td>
<td>Amsterdam</td>
<td>2,000</td>
</tr>
<tr>
<td></td>
<td>Antwerp</td>
<td>3,000**</td>
</tr>
<tr>
<td></td>
<td>Singapore</td>
<td>1,500</td>
</tr>
<tr>
<td></td>
<td>China (Hubei)</td>
<td>&gt;11,000</td>
</tr>
</tbody>
</table>

* at stations, B2B sites and public concessions
** TotalEnergies’ estimate
Marketing & Services: maximize value while transitioning toward low-carbon energies

- **Retail**
  Develop non-fuel revenues

- **Lubricants**
  Grow value through premium products

- **B2B**
  Build on 1M customers portfolio to develop low-carbon markets

- **New Energies for Mobility**

---

Marketing & Services CFFO
B$

+100 M$/y

---

2020

2026

---

*Electric-mobility, Natural Gas for Vehicle (NGV), LNG bunker fuel and hydrogen for mobility.*
Gas
The energy of the transition
Strong LNG demand growth driven by Asia

**LNG supply & demand**
Mt/y

- **2015**: 200
- **2019**: 400
- **2020**: 400
- **2025**: Under construction

**Pre-FID**

**Existing supply**

**+10%/y demand 2015-19**

**+5-7%/y demand 2020-25**

**China LNG demand growth**

H1 2021 vs H1 2019

- **+35%**

2020-25

- **> +10%/y**

September 2021 - Strategy and Outlook
World-class LNG player integrated along the value chain

**LNG global portfolio**

<table>
<thead>
<tr>
<th>Region</th>
<th>Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>North America</td>
<td>Sabine Pass LNG, Cameron LNG + T4, Cove Point LNG</td>
</tr>
<tr>
<td>Europe</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
<tr>
<td>Asia</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
<tr>
<td>Africa</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
<tr>
<td>Middle East</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
<tr>
<td>Australia</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
<tr>
<td>Other</td>
<td>ECA LNG, Snøhvit LNG, Yamal LNG, Arctic LNG 2</td>
</tr>
</tbody>
</table>

- **Equity production**: Projects in which the company has a direct ownership stake.
- **Long-term supply**: Projects where the production is secured beyond the initial commissioning.
- **Long-term sales**: Projects where the sales are contracted for an extended period.
- **Regasification terminals**: Existing or under construction terminals.
- **Subject to FID**: Projects that have not yet been formally sanctioned.
- **Bunkering hub**: Locations where LNG is used as marine fuel.

(1) In construction
(2) Subject to FID

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**Maximizing value through global scale and integration**

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**50 Mt/y**
LNG sales by 2025

**+ 30%**
LNG production growth 2025 vs. 2020
Rich portfolio to feed low cost LNG growth strategy

LNG Production
Mt/y

2020 2025 2026 2030

20 30 40

x2

Mozambique LNG, NLNG T7
Arctic LNG 2, ECA

Russia giant
Arctic resources

Mozambique giant
Area-1 resources

US Brownfield trains
(Cameron, ECA)

Papua LNG
Diversifying our downstream LNG outlets
Developing new uses and markets through local partnerships

India ➢ Adani up to 3 Mt/y

China ➢ Shenergy up to 1.4 Mt/y

Brazil ➢ Compass up to 3 Mt/y

Bunkering ➢ CMA-CGM 0.6 Mt/y
Growing integrated LNG cash flow
Creating value from global scale and arbitrage

LNG sales
Mt/y

<table>
<thead>
<tr>
<th>Year</th>
<th>Spot</th>
<th>Supply from 3rd party</th>
<th>Supply from equity JVs</th>
<th>Equity JV sales to 3rd party</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>40</td>
<td>20</td>
<td>20</td>
<td>40</td>
</tr>
<tr>
<td>2025</td>
<td>20</td>
<td>40</td>
<td>40</td>
<td>20</td>
</tr>
<tr>
<td>2026</td>
<td>40</td>
<td>20</td>
<td>20</td>
<td>40</td>
</tr>
</tbody>
</table>

CFFO
B$

<table>
<thead>
<tr>
<th>Year</th>
<th>Brent</th>
<th>NBP</th>
<th>JKM</th>
<th>HH</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>67</td>
<td>7.1</td>
<td>8.8</td>
<td>2.7</td>
</tr>
<tr>
<td>2025</td>
<td>50/60</td>
<td>5.0</td>
<td>6.5</td>
<td>2.5</td>
</tr>
<tr>
<td>2025</td>
<td>50</td>
<td>10</td>
<td>11.5</td>
<td>2.5</td>
</tr>
</tbody>
</table>

* NBP 5 $/Mbtu

50 Mty by 2025
Priority on Methane emissions reduction

Relentless carbon footprint reduction

Ambition to reduce full chain carbon intensity by 20% by 2030
Scaling up biogas

Europe ~1.3 TWh/y by 2025

N°1 in France (>10% market share)

**TotalEnergies Biogaz France**

- 500 GWh/y biogas production (7 plants)
- 400 GWh/y in development (4 advanced projects)

Leveraging French expertise to expand in Europe

Ambition: 5 new projects in operation (400 GWh/y)

US ~0.7 TWh/y by 2025

Teaming up with Clean Energy

50/50 JV with Clean Energy

- Integrated strategy: renewable gas production, bio-CNG & bio-LNG distribution
- Developing biogas production at dairy farms

Targeting 2 TWh/y of biogas production by 2025

---
Ambition: pioneer in mass production of clean hydrogen

1. Kick-start clean hydrogen to cover our refining demand

2. Develop mass production of low-cost carbon-free \( \text{H}_2 \)
   - Blue \( \text{H}_2 \), NH3 from competitive gas (partnership with Novatek in Russia)
   - Green \( \text{H}_2 \) in areas with low cost of renewable electricity
   - R&D on \( \text{H}_2 / \text{ammonia/e-fuels} \) as transportation carrier

3. Act on hydrogen demand
   - Decarbonizing transport: investments in Hysetco (\( \text{H}_2 \) taxi fleet), Hyzon (\( \text{H}_2 \) trucks)
   - Support blending mandates to decarbonize natural gas
   - Advocate for decarbonization of industry
Renewables and Electricity
Scaling profitable global business
Solar and Wind capacity more than x3 by 2030

Global solar and wind capacity
GW

- RoW
- South America
- RoAsia
- India
- USA
- Europe
- China

Capacity increase by technology 2020-30
GW

- Solar
- Onshore Wind
- Offshore Wind

Renewables growing in all regions

Solar capturing 60% / Wind 40% of growth

Reference: TotalEnergies Outlook 2021, momentum scenario
Renewables: from 0.8 GW in 2017 to >10 GW end-2021

- Presence in operation and/or construction

- **Seagreen, 1440 MW**
- **Champagne Cordouan, 17 MW**
- **M-Kat, 100 MW**
- **Nanao, 27 MW**
- **Oberon, 194 MW**
- **Santa Isabel, 190 MW**
- **Vientos Los Hercules, 97 MW**
- **Prieska, 86 MW**
- **Al Kharsaah, 800 MW**
- **Kamuthi, 779 MW**
- **Kiamal, 257 MW**
- **Yunlin, 540 MW**
A derisked portfolio to support growth to 35 GW by 2025

Gross installed capacity
GW

35 GW

Storage
Wind
Solar

Ramping up ~6 GW per year from 2022

~65% of 35 GW already covered by PPA

* As of June 30, 2021

In construction and development*
Becoming one of the top 5 renewable majors by 2030

100 GW by 2030
~3% of global market growth

Building on TotalEnergies global footprint
- Strong renewable presence in Europe, India, US
- 50 new renewable explorers based in 50 legacy countries

Offshore wind
Building on Group core competencies

Engine for 2026-30 growth in place
Leveraging the Company’s strengths: a worldwide presence

Renewable explorers network

A global footprint to build a unique renewables portfolio

THE REX NETWORK

60
Countries including some Total Eren presence

> 50
new local explorers

100%
of the REX network operational by end-2021

SCOPE OF ACTIVITIES

Solar  Wind  Energy storage
Building a large portfolio in offshore wind in partnerships with Tier 1 players

**USA**
- JV with EnBW for next round on US East Coast (offshore wind development supported by Biden policy)
- JV with Simply Blue Energy for floating wind pre-development

**Europe**

**United Kingdom**
- Seagreen: up to 1.5 GW
  - COD 2023-24
  - 50% TotalEnergies / 50% SSE

**Round 4: 1.5 GW**
- In development
  - 50% TotalEnergies / 50% GIG

**Erebus, Valorous: up to 0.4 GW**
- Target FID 2024 (100 MW)
  - 80% TotalEnergies / 20% Simply Blue Energy

**France ★**
- JV with GIG and Qair

**Denmark ★**
- JV with Iberdrola

**Asia**

**South Korea**
- Bada > 2 GW
  - Target FID 2024 (0.5 GW)
  - EBL obtained mid-2021
  - 50% TotalEnergies / 50% GIG

**Taiwan**
- Yunlin 0.6 GW
  - COD 2022
  - 23% stake

**Competitive advantages**
- Proven Oil & Gas floating technologies (TLP, semi-sub, spar)
- Offshore architecture
- Large EPC management – supply chain
- Offshore logistics and operations
- Strong balance sheet

> 6 GW portfolio over past 18 months
Corporate PPAs: leveraging global relationships with customers and suppliers

2020
Greening all power used by our European and US operations

2021
Already announced

2025
Target

\[ \approx 8 \text{ TWh} \quad 1.5 \text{ TWh} \quad >20 \text{ TWh} \]
A clear business model to profitably grow renewables

Regulated markets
> 15% Equity IRR post farm-down
Accessing higher return markets thanks to TotalEnergies’ global footprint

Deregulated markets
8-10% Equity IRR post farm-down
Growing power trading teams to enhance returns through integration
Leveraging Corporate PPA opportunity

Portfolio mix > 10% equity IRR
Selectively integrating renewables and electricity

<table>
<thead>
<tr>
<th>Producing electricity</th>
<th>Developing customer portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td>CCGT</td>
<td>Supply</td>
</tr>
<tr>
<td>Renewables</td>
<td></td>
</tr>
<tr>
<td>Trading &amp; aggregation</td>
<td></td>
</tr>
<tr>
<td>Corporate PPAs</td>
<td></td>
</tr>
</tbody>
</table>

**Europe**
- CCGT: ✔
- Renewables: ✔
- Trading & aggregation: ✔
- Corporate PPAs: ✔
- Supply: ✔

**USA**
- CCGT: ✔
- Renewables: ✔
- Trading & aggregation: ✔
- Corporate PPAs: ✔
- Supply: ✔

**Regulated markets**
- CCGT: ✔
- Trading & aggregation: ✔
- Corporate PPAs: ✔
- Supply: ✔

<table>
<thead>
<tr>
<th>Category</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Firm power</td>
<td>~5 GW* 20 TWh</td>
</tr>
<tr>
<td></td>
<td>35 GW* 30 TWh</td>
</tr>
<tr>
<td></td>
<td>Developing major trading capacities in main deregulated markets</td>
</tr>
<tr>
<td></td>
<td>&gt;20 TWh</td>
</tr>
<tr>
<td></td>
<td>9 M Customers 80 TWh</td>
</tr>
<tr>
<td></td>
<td>France, Spain, Belgium, UK</td>
</tr>
</tbody>
</table>

2025 data * Gross capacity
Growing profitable electricity business

Electricity production (Company share)*

- Renewables
- CCGT

Growing production 4x over 2020-25

- 2020: ~25 TWh
- 2021: ~50 TWh
- 2025: >50 TWh

2021-2025
Cumulative Capex:
~15 B$
Gross investments:
~35 B$

EBITDA*:
~3.5 B$ in 2025

NOI:
~1.5 B$ in 2025

CFFO:
~2 B$ in 2025

Toward positive net cash flow by 2030

* Proportional EBITDA including proportional share of equity affiliates
* From renewables and CCGT
Outlook

Combining energy transition and shareholder return
Cash generation and strong balance sheet keys to prospering in the energy transition

### Ebitda 2021* versus Majors and Utilities

**B$**

<table>
<thead>
<tr>
<th></th>
<th>Majors</th>
<th>Utilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>25</td>
<td></td>
<td></td>
</tr>
<tr>
<td>50</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Capital investment funding the transition with discipline

Capital Investment*
B$

<table>
<thead>
<tr>
<th>Year</th>
<th>Capital Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>15.6</td>
</tr>
<tr>
<td>2019</td>
<td>17.4</td>
</tr>
<tr>
<td>2020</td>
<td>13</td>
</tr>
<tr>
<td>2021</td>
<td>12-13</td>
</tr>
<tr>
<td>2022-25</td>
<td>13-15</td>
</tr>
</tbody>
</table>

Capital Employed
B$

- Exploration & Production
- LNG
- Downstream
- Renewables & Electricity

50% growth - 50% maintenance

* Capital investment = Organic Capex + acquisitions – disposals
Maintaining discipline on costs

Opex saving vs. 2019 base

<table>
<thead>
<tr>
<th>Year</th>
<th>Exploration and production</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>1.1 B$</td>
</tr>
<tr>
<td>2021</td>
<td>1.6 B$</td>
</tr>
<tr>
<td>2023</td>
<td>2.3 B$</td>
</tr>
</tbody>
</table>

Delivering > 1 B$ additional savings by 2023

- Digital
- OneTech
- Highgrading portfolio
- Optimizing operations & logistics
- Streamlining HQ staff
- Exercising contract flexibility
Delivering long-term underlying cash flow growth

Debt adjusted cash flow (DACF)

B$

+5 B$ underlying cash flow growth 2021-26 supported by:

- Renewables and Power: +1.5 B$
- LNG: +1.5 B$

ROE > 12% @ 50$/b from 2025

Significant upside to oil and gas prices

- +3.2 B$ CFFO for 10 $/b crude price
- +0.6 B$ CFFO by 2025 for 1$/Mbtu NBP + 1$/Mbtu JKM

Brent ($/b) 67 50/60 50/60
NBP ($/Mbtu) 7.1 5.0 5.0
JKM 8.8 6.5 6.5
European refining margin 11 25 25

* Same Brent, NBP and European refining margin as 2025
Combining energy transition and return to shareholders
Cash flow allocation priorities

1. Capex
Maintaining discipline
13-15 B$ 2022-25
Renewables & Power
~ 3 B$/y

2. Dividend
Increase supported by underlying long-term cash flow growth
Supporting dividend through the cycle

3. Balance sheet
Grade A credit rating
Gearing < 20%

4. Share buyback
Sharing up to 40% surplus cash flow above 60 $/b
1.5 B$ in 4Q 2021
Most resilient Major
- Strong balance sheet with low cost of debt
- Strong and reliable cash generation
- Capacity to maintain dividend through the cycle

Building a Sustainable Model
- Engaged in profound transformation
- Fast growing renewables & electricity business
- Well advanced in emission reduction
- Recognized ESG leader

TotalEnergies Investment Case

Well positioned to capture upside from higher energy prices
- Low cost producer
- Production growth
- Increased leverage to gas spot market

Competitive advantages to prosper in electricity world
- Strong balance sheet and low gearing
- Leverage on global footprint
- Management of large scale projects

Attractive returns to shareholders
- High dividend yield
- Long-term underlying growth to support dividend increase
- Sharing surplus from hydrocarbon prices through buybacks
The entities in which TotalEnergies SE directly or indirectly owns a shareholding are separate and independent legal entities. The terms “TotalEnergies”, “TotalEnergies company” and “Company” used in this document are generic and used for convenience to designate TotalEnergies SE and the entities included in its scope of consolidation. Likewise, the words “we”, “us” and “our” may also be used to refer to these entities or their employees.

This document may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, notably with respect to the financial condition, results of operations, business activities and industrial strategy of TotalEnergies. This document may also contain statements regarding the perspectives, objectives, areas of improvement and goals of TotalEnergies, including with respect to climate change and carbon neutrality (net zero emissions). For the definitions of non-financial performance indicators, refer to the latest TotalEnergies’ Universal Registration Document. An ambition expresses an outcome desired by TotalEnergies, it being specified that the means to be deployed do not depend solely on TotalEnergies. These forward-looking statements may generally be identified by the use of the future or conditional tense or forward-looking words such as “envision","intends","believes","considers","plans","expects","thinks","targets","aims"or similar terminology. Such forward-looking statements included in this document are based on economic data, estimates and assumptions prepared in a given economic, competitive and regulatory environment and considered to be reasonable by TotalEnergies as of the date of this document.

These forward-looking statements are not historical data and should not be interpreted as assurances that the perspectives, objectives or goals announced will be achieved. They may prove to be inaccurate in the future, and may evolve or be modified with a significant difference between the actual results and those initially estimated, due to the uncertainties notably related to the economic, financial, competitive and regulatory environment, or due to the occurrence of risk factors, such as, notably, the price fluctuations in crude oil and natural gas, the demand and price of petroleum products, the changes in production results and reserves estimates, the ability to achieve cost reductions and operating efficiencies without unduly disrupting business operations, changes in laws and regulations including those related to the environment and climate, currency fluctuations, as well as economic and political developments, change in market conditions, loss of market share and changes in consumer preferences, or pandemics such as the COVID-19 pandemic. Additionally, certain financial information is based on estimates particularly in the assessment of the recoverable value of assets and potential impairments of assets relating thereto.

Neither TotalEnergies nor any of its subsidiaries assumes any obligation to update publicly any forward-looking information or statement, objectives or trends contained in this document whether as a result of new information, future events or otherwise. The information on risk factors that could have a significant adverse effect on TotalEnergies’ business, financial condition, including its operating income and cash flow, reputation, outlook or the value of financial instruments issued by TotalEnergies is provided in the most recent version of the Universal Registration Document which is filed by TotalEnergies SE with the French Autorité des Marchés Financiers and the annual report on Form 20-F filed with the United States Securities and Exchange Commission (“SEC”).

Financial information by business segment is reported in accordance with the internal reporting system and shows internal segment information that is used to manage and measure the performance of TotalEnergies. In addition to IFRS measures, certain alternative performance indicators are presented, such as performance indicators excluding the adjustment items described below (adjusted operating income, adjusted net operating income, adjusted net income), return on equity (ROE), return on average capital employed (ROACE), gearing ratio, operating cash flow before working capital changes, the shareholder rate of return. These indicators are meant to facilitate the analysis of the financial performance of TotalEnergies and the comparison of income between periods. They allow investors to track the measures used internally to manage and measure the performance of TotalEnergies.

These adjustment items include:

(i) Special items

Due to their unusual nature or particular significance, certain transactions qualified as “special items” are excluded from the business segment figures. In general, special items relate to transactions that are significant, infrequent or unusual. However, in certain instances, transactions such as restructuring costs or asset disposals, which are not considered to be representative of the normal course of business, may be qualified as special items although they may have occurred within prior years or are likely to occur again within the coming years.

(ii) Inventory valuation effect

The adjusted results of the Refining & Chemicals and Marketing & Services segments are presented according to the replacement cost method. This method is used to assess the segments’ performance and facilitate the comparability of the segments’ performance with those of its competitors.

In the replacement cost method, which approximates the LIFO (Last-In, First-Out) method, the variation of inventory values in the statement of income is, depending on the nature of the inventory, determined using either the month-end price differentials between one period and another or the average prices of the period rather than the historical value. The inventory valuation effect is the difference between the results according to the FIFO (First-In, First-Out) and the replacement cost method.

(iii) Effect of changes in fair value

The effect of changes in fair value presented as an adjustment item reflects, for some transactions, differences between internal measures of performance used by TotalEnergies’ management and the accounting for these transactions under IFRS.

IFRS requires that trading inventories be recorded at their fair value using period-end spot prices. In order to best reflect the management of economic exposure through derivative transactions, internal indicators used to measure performance include valuations of trading inventories based on forward prices.

TotalEnergies, in its trading activities, enters into storage contracts, whose future effects are recorded at fair value in TotalEnergies’ internal economic performance. IFRS precludes recognition of this fair value effect.

Furthermore, TotalEnergies enters into derivative instruments to risk manage certain operational contracts or assets. Under IFRS, these derivatives are recorded at fair value while the underlying operational transactions are recorded as they occur. Internal indicators defer the fair value on derivatives to match with the transaction occurrence.

The adjusted results (adjusted operating income, adjusted net operating income, adjusted net income) are defined as replacement cost results, adjusted for special items, excluding the effect of changes in fair value.

Euro amounts presented for the fully adjusted-diluted earnings per share represent dollar amounts converted at the average euro-dollar (€-$) exchange rate for the applicable period and are not the result of financial statements presented in euros.

Cautionary Note to U.S. Investors – The SEC permits oil and gas companies, in their filings with the SEC, to separately disclose proved, probable and possible reserves that a company has determined in accordance with SEC rules. We may use certain terms in this press release, such as “potential reserves” or “resources”, that the SEC’s guidelines strictly prohibit us from including in filings with the SEC. U.S. investors are urged to consider closely the disclosure in the Form 20-F of TotalEnergies, File No. 1-10889, available from us at 2, place Jean Miller – Arche Nord Coupole/Rognault - 92076 Paris-La Défense Cedex, France, or at our website totalenergies.com. You can also obtain this form from the SEC by calling 1-800-SEC-0330 or on the SEC’s website sec.gov.
For more information go to totalenergies.com